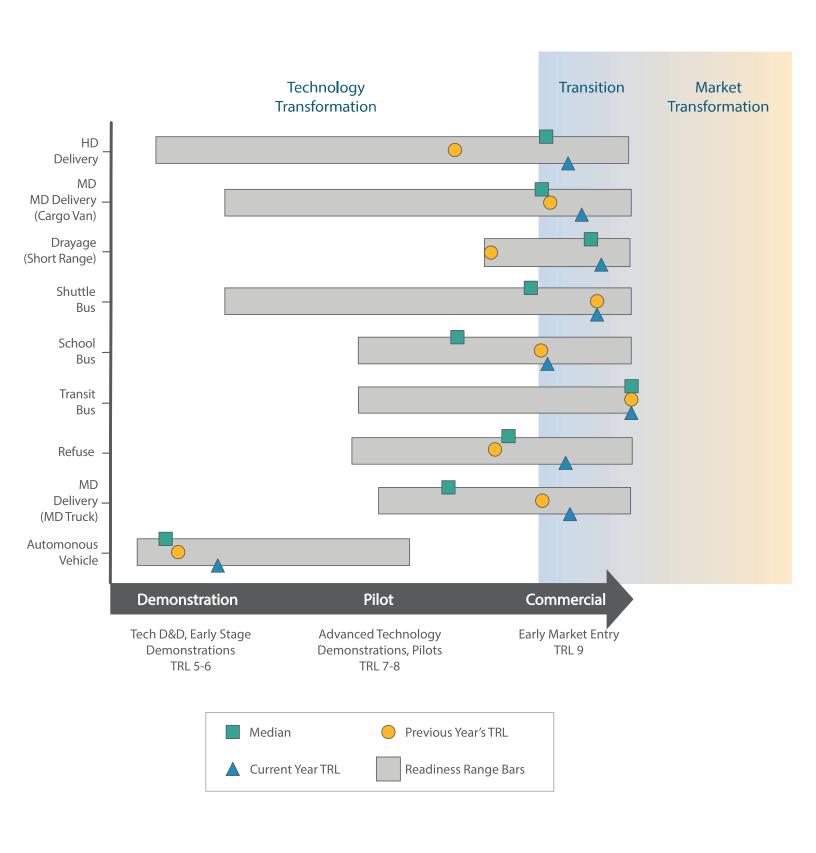
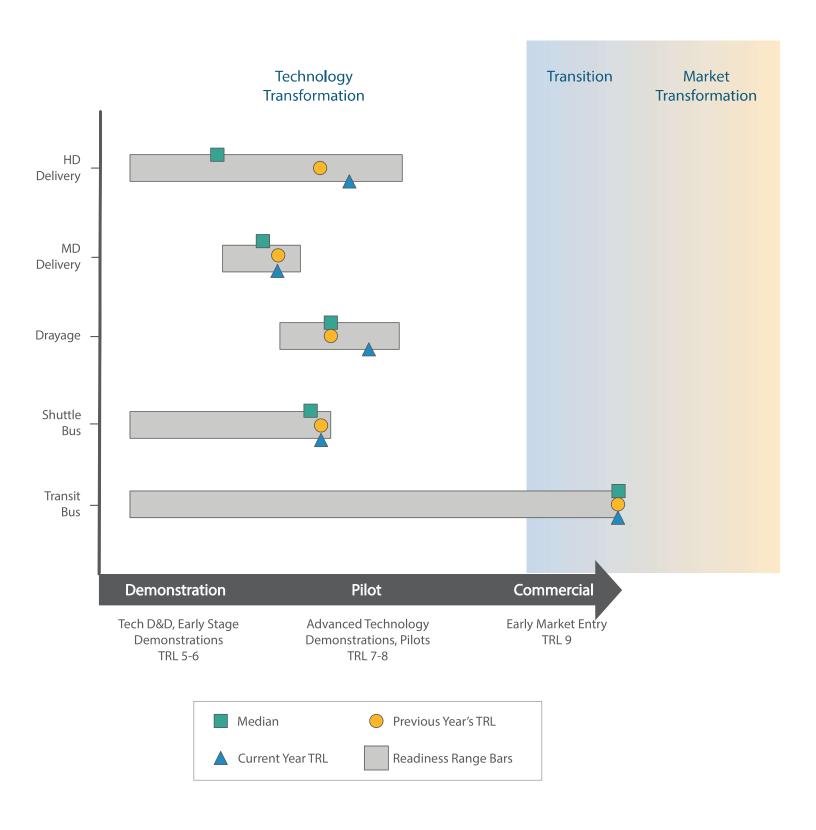
DRAFT Technology Status Snapshots - 2021 Update for the FY 2021-22 Long-Term Heavy-Duty Investment Strategy

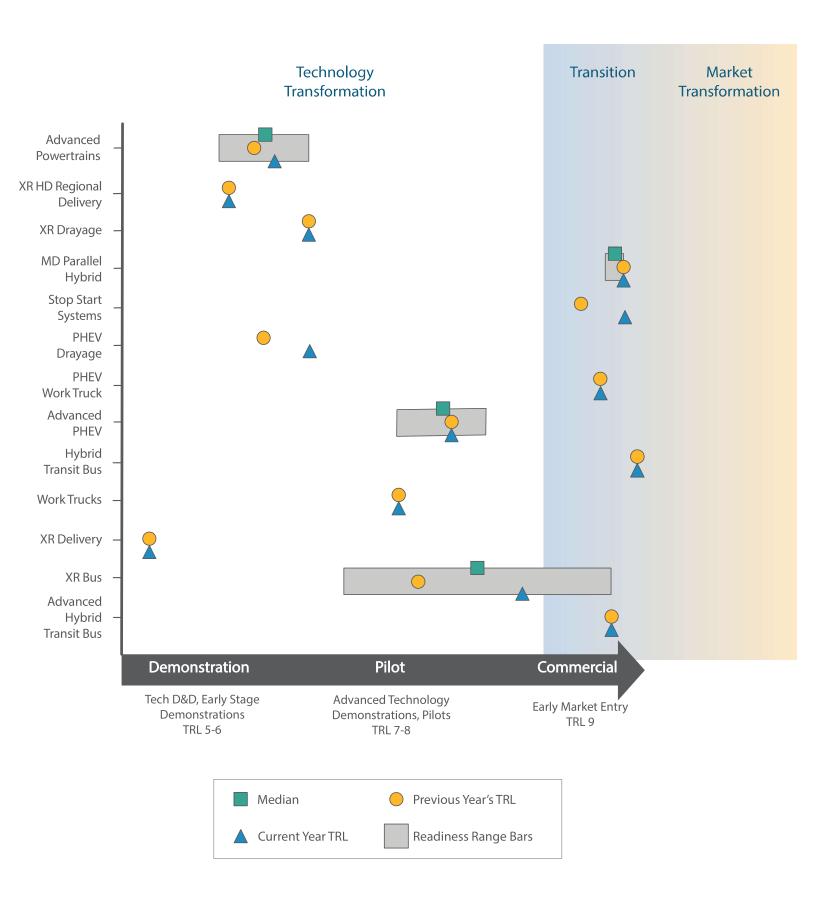
On-Road Battery Electric Vehicle Technology Status Snapshot DRAFT



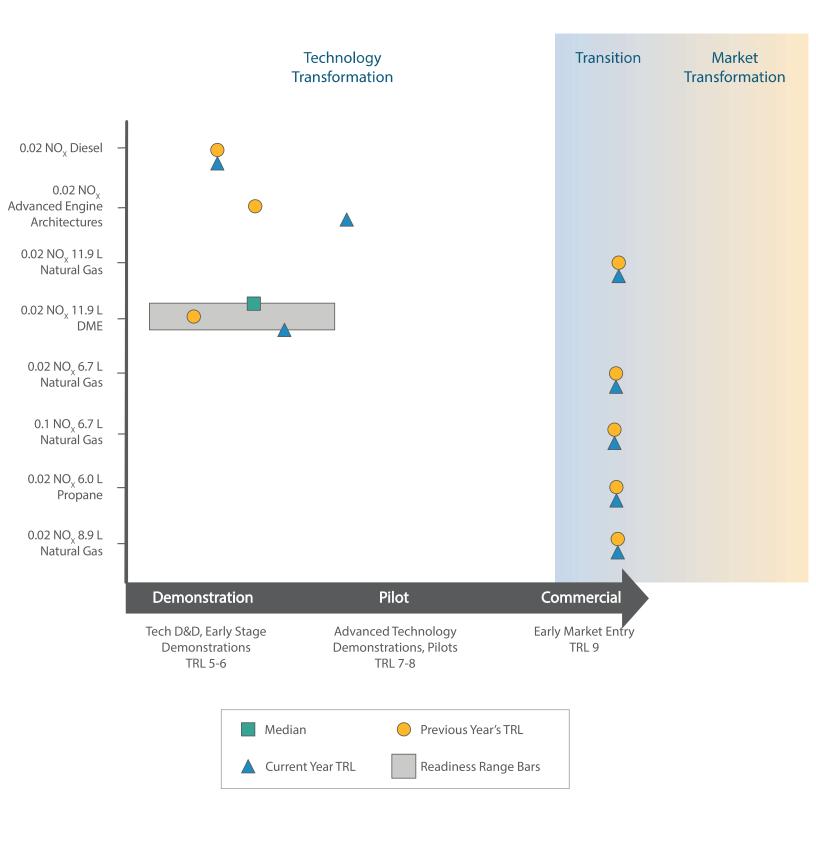
On-Road Fuel Cell Electric Vehicle Technology Status Snapshot DRAFT



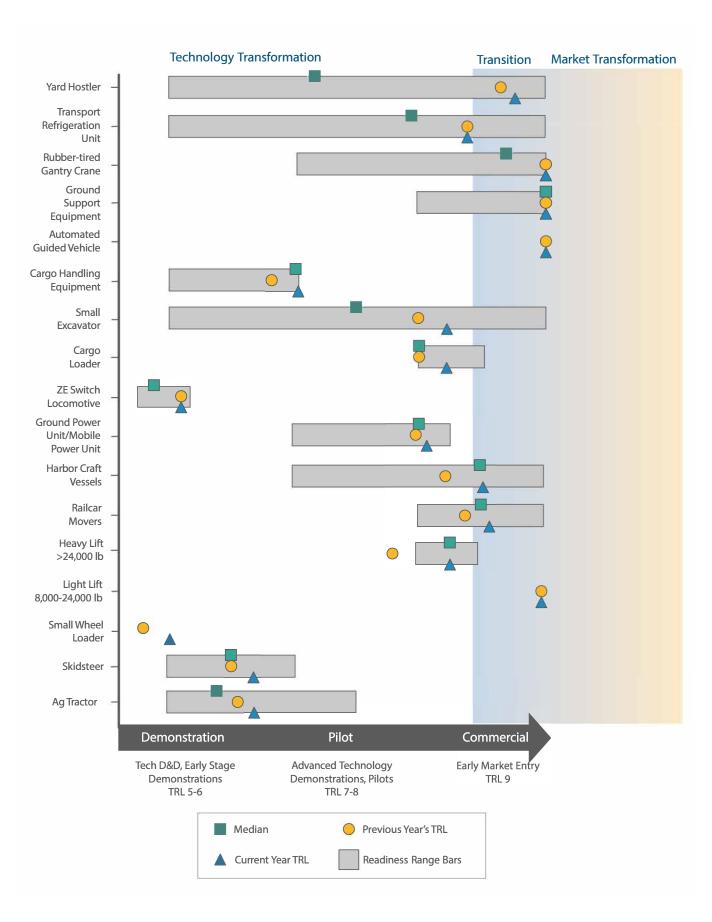
On-Road Hybrid Electric Vehicle Technology Status Snapshot DRAFT



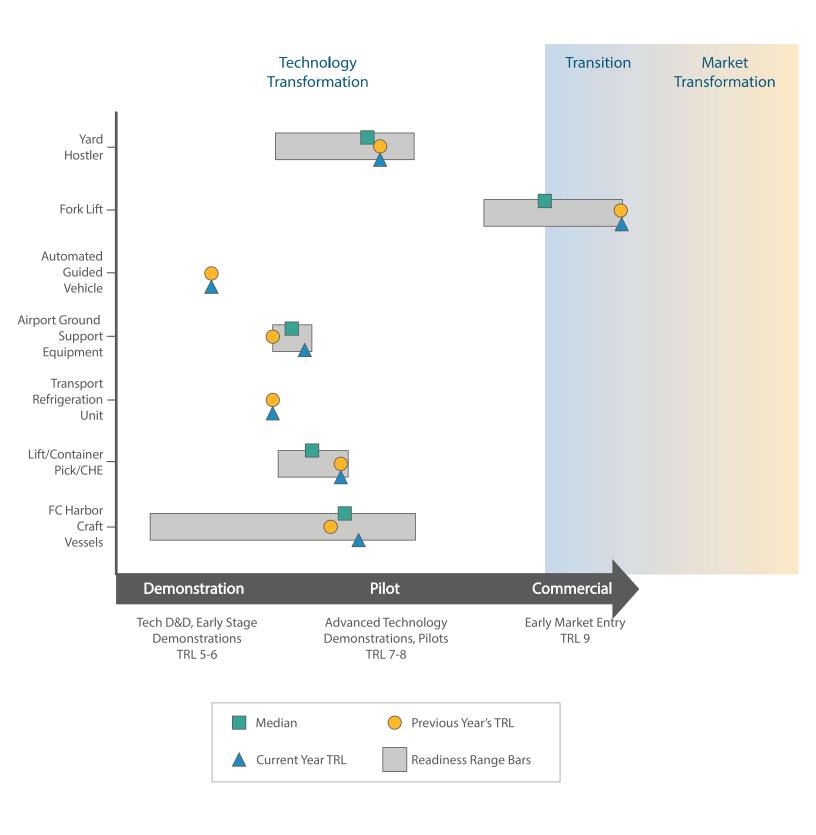
On-Road Combustion Technology Status Snapshot DRAFT



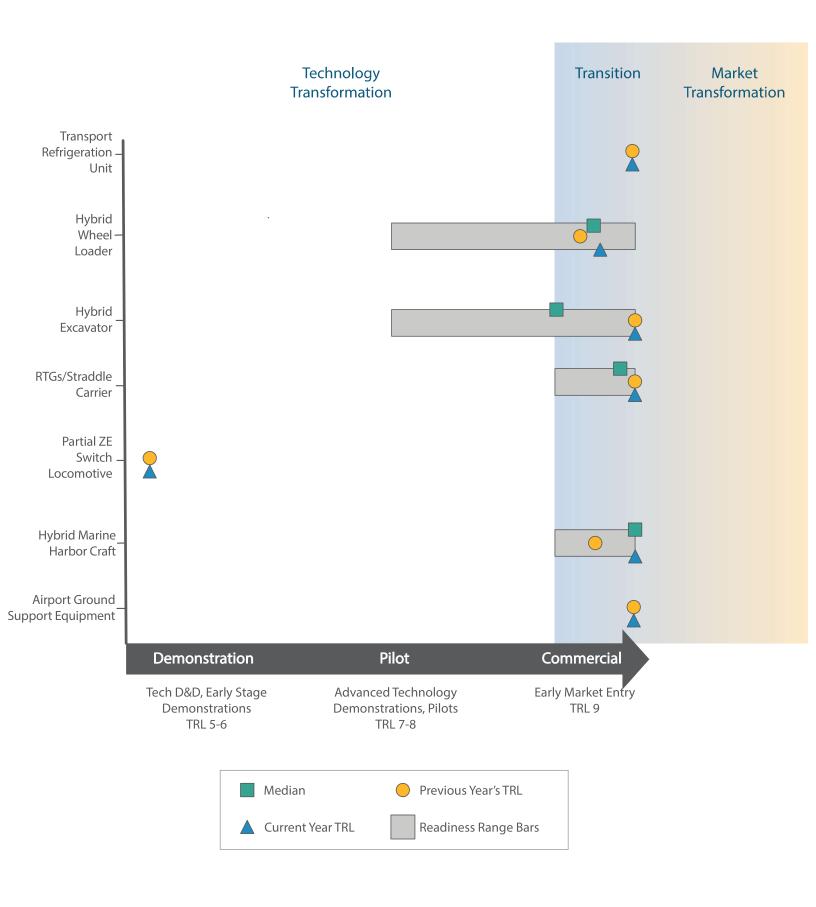
Off-Road Battery Electric Vehicle Technology Status Snapshot DRAFT



Off-Road Fuel Cell Electric Vehicle Technology Status Snapshot DRAFT



Off-Road Hybrid Electric Vehicle Technology Status Snapshot DRAFT



Off-Road Combustion Technology Status Snapshot DRAFT

