

Fuels & Infrastructure for a Carbon-Neutral Economy

July 15, 2020



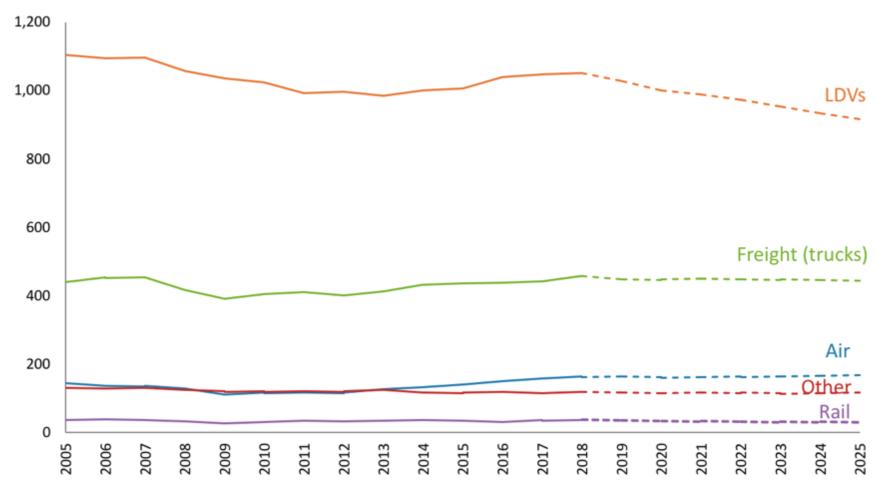
HARD-TO-ELECTRIFY SECTORS

- Aviation
- Long-haul trucking / shipping
- Rural
- Industrial



U.S. transport emissions by mode

Million metric tons CO₂e



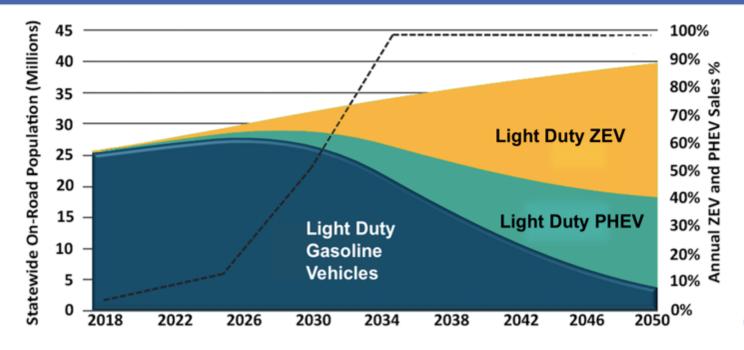
Source: Rhodium Climate Service



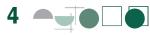


LIGHT-DUTY CHALLENGES

TRANSITIONING TO ZERO-EMISSION VEHICLES (ZEV)



Source: Richard Corey, CARB





POTENTIAL SOLUTION: AVIATION

- Sustainable Aviation Fuel
 - □ Fully fungible fuel made from renewable feedstocks

- Headwinds:
 - LCFS provides important but limited value to SAF
 - □ Hard to capture the premium value & justify the long-term investment.
 - □ Global book-and-claim unavailable



SOLUTIONS: LONG-HAUL / SHIPPING

- Renewable Diesel
 - Offered by several companies already; interest from oil majors
- Direct Air Capture to Fuel
 - □ What will be the demand for pure underground sequestration, and how will that be paid?
 - What are the policies driving DAC?
- Ammonia & Hydrogen
 - □ Especially suitable for marine & rail

- Headwinds:
 - Infrastructure
 - □ Up-front expense



POTENTIAL SOLUTION: RURAL

- Low-carbon compatible vehicles
 - □ For any combustion engine sold in CA, require that the engine be low-carbon fuel compatible
 - E.g., FFVs + PHEV
- Would offer decarbonization benefits before fleet fully turns over

- Headwind:
 - □ Infrastructure



POTENTIAL SOLUTION: INDUSTRIAL

Refineries may continue to operate in California past 2050, just focused on exports.

- Renewable natural gas to green hydrogen
- Solar steam
- CCS for process heating, paired with upstream methane abatement
- Ammonia

- Headwinds:
 - No LCFS value for exports
 - NGO advocacy against RNG



CASE STUDY: WORLD ENERGY

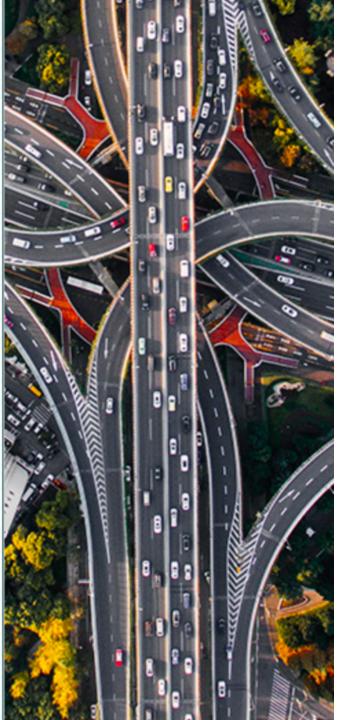
- Paramount, CA facility
 - Producing sustainable aviation fuel, renewable diesel, naphtha
 - □ Scaling facility to meet 10% of California's diesel demand
 - Approved Cls range from 43 to recently approved score of 24
 - Potential for carbon neutrality through pathway development





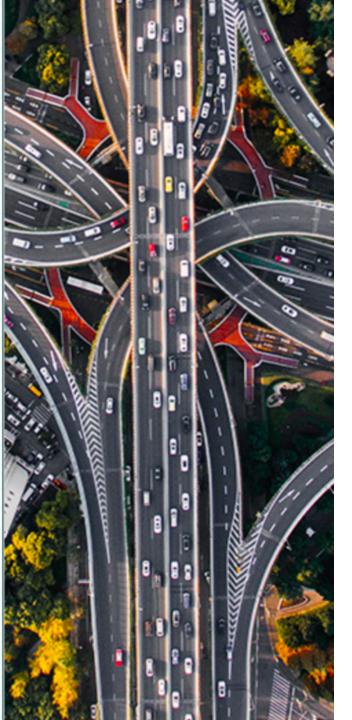
CASE STUDY: CARBON ENGINEERING

- Direct Air Capture
 - TX partnership with Occidental Petroleum
 - Commercial-scale demonstration
 - Infinitely scalable; range of uses
- Research into supersonic jet fuel with Aerion



INVESTMENT BARRIERS

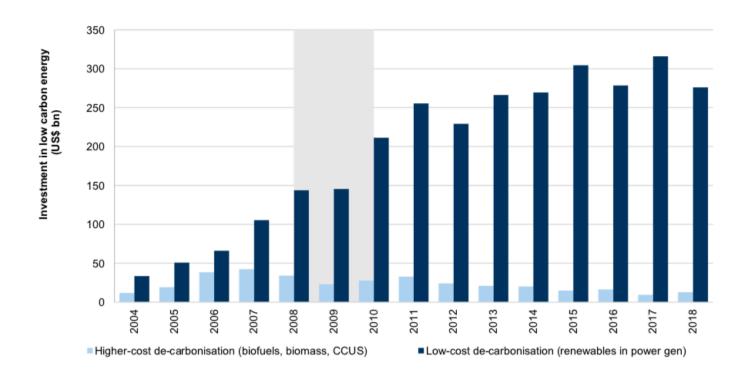
- Scale of future market
- Market access
- Feedstock diversification
- Price uncertainty = investor uncertainty
- Government and regulatory policy



INVESTMENT CONSIDERATIONS

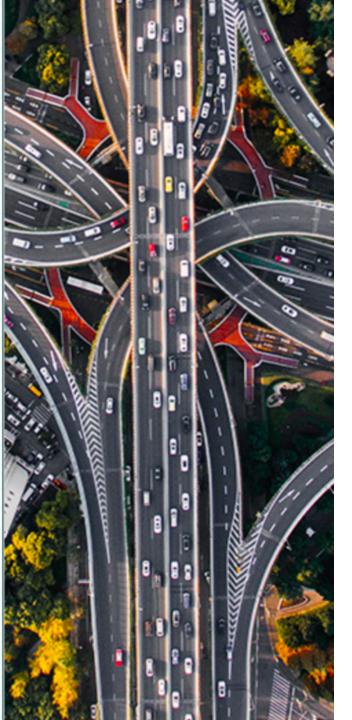
Exhibit 31: The biggest impact of the financial downturn was experienced by higher-cost technologies such as biofuels and CCUS, as opposed to the lower-cost renewables

Total global investment in low-carbon energy (US\$bn)



Source: FS-UNEP Collaboration Centre, IEA, Goldman Sachs Global Investment Research

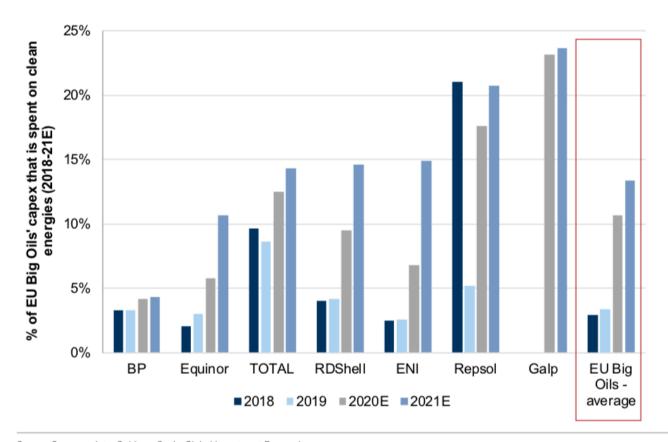




INVESTMENT CONSIDERATIONS

Exhibit 48: EU Big Oils are spending c.10-15% of their total capex on low-carbon energy, as capex in the traditional oil & gas business falls by c.20% for the group in 2020-21E and low-carbon initiatives remain intact

Share of renewables as a % of total capex for EU Big Oils





ENHANCING OPPORTUNITIES FOR INNOVATORS

THANK YOU.

Mary Solecki msolecki@ajw-inc.com 415-246-3322



www.AJW-Inc.com



@ajwinc



LinkedIn.com/company/ajwinc



Washington, D.C. 2200 Wilson Boulevard Suite 310 Arlington, VA 22201



(P) 202-296-8086

Sacramento, CA 1121 L Street Suite 309 Sacramento, CA 95814