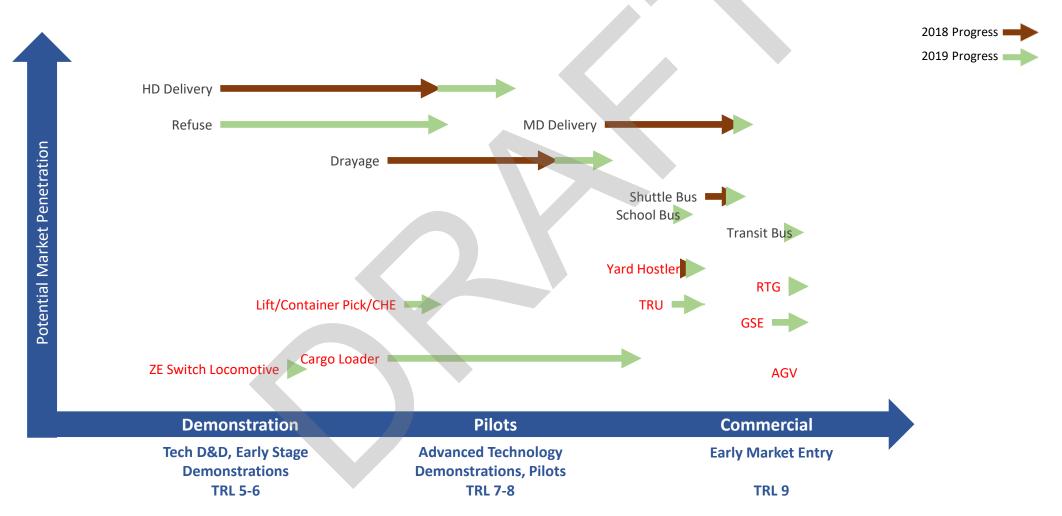




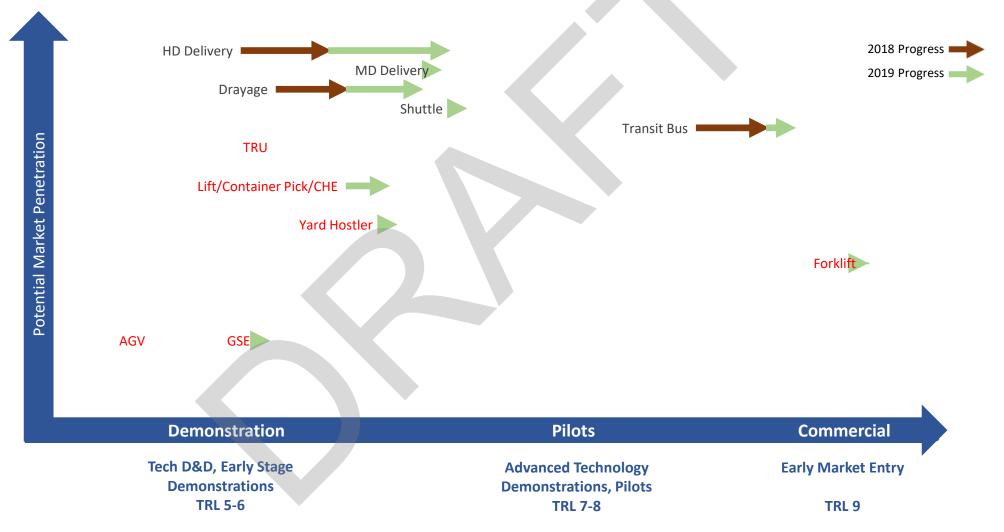
- ZEV: BEV; FCEV; HEV
- Low NOx
- Efficiencies



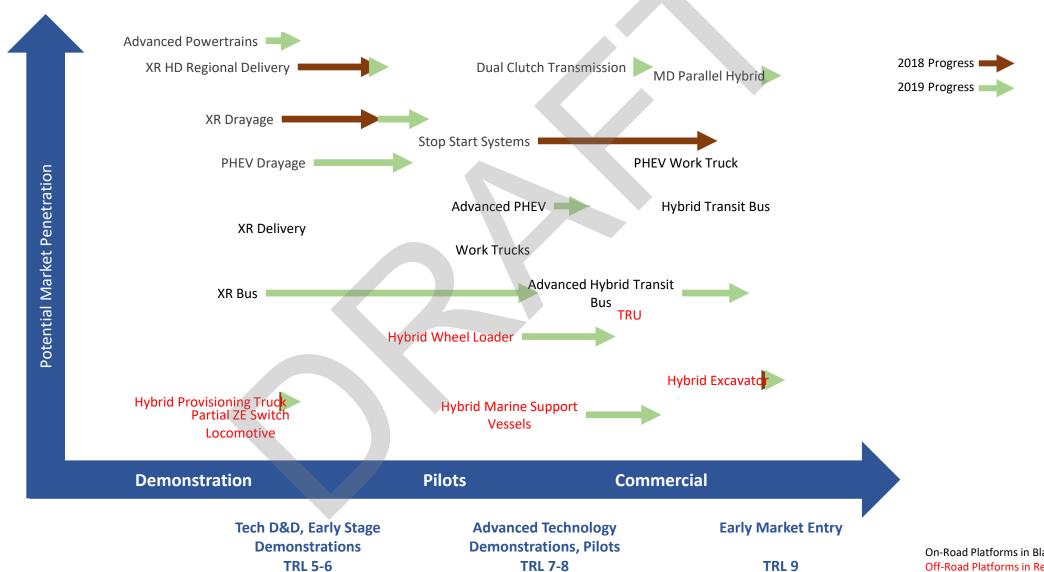
## BEV Technology Readiness Levels – 2019 Update



## FCEV Technology Readiness Levels – 2019 Update

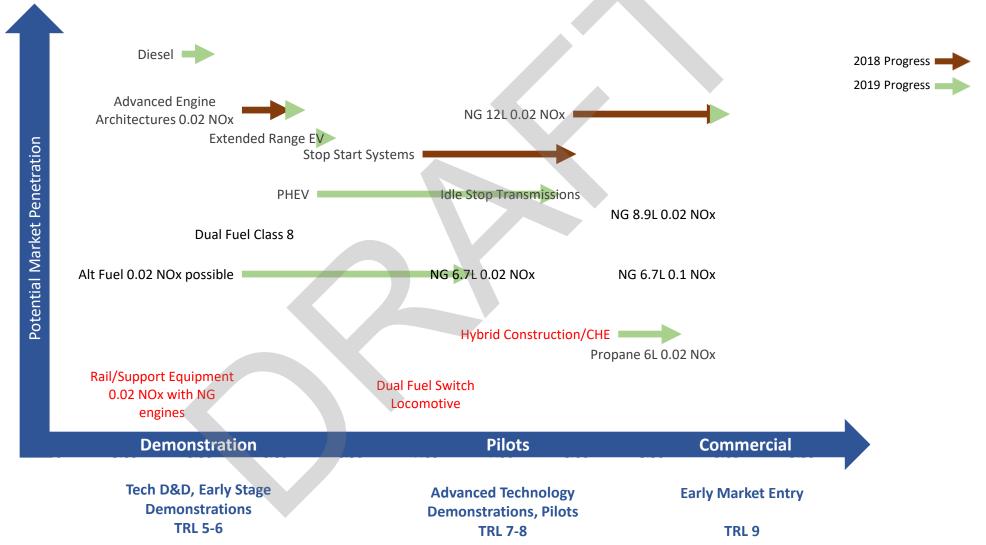


#### HEV Technology Readiness Levels – 2019 Update

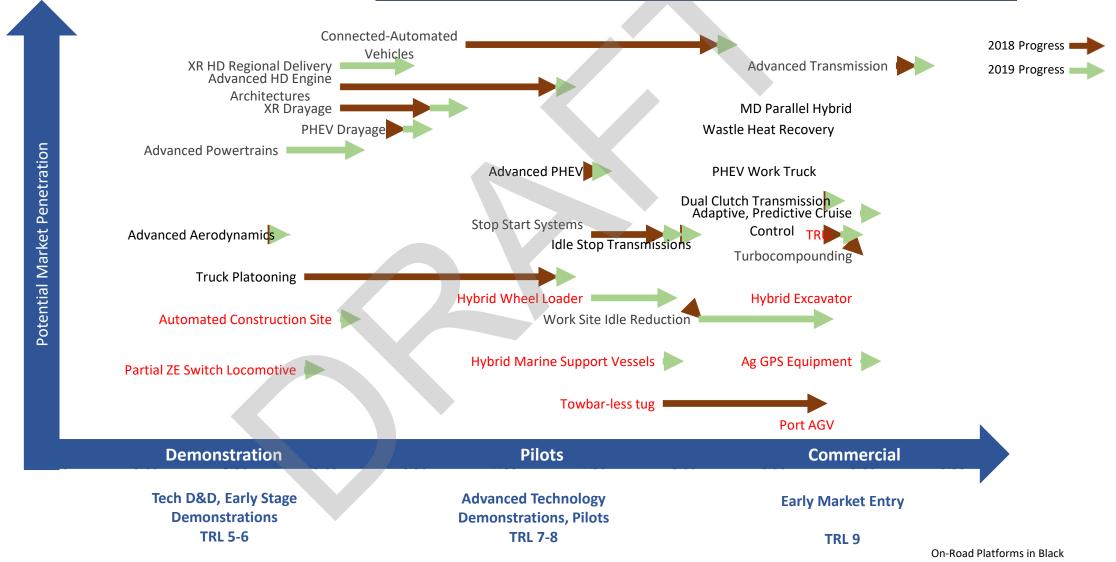


On-Road Platforms in Black
Off-Road Platforms in Red
Abbreviations will be listed in final tables

### Low NOx Engine Technology Readiness Levels - 2019 Update



#### Efficiencies Technology Readiness Levels - 2019 Update

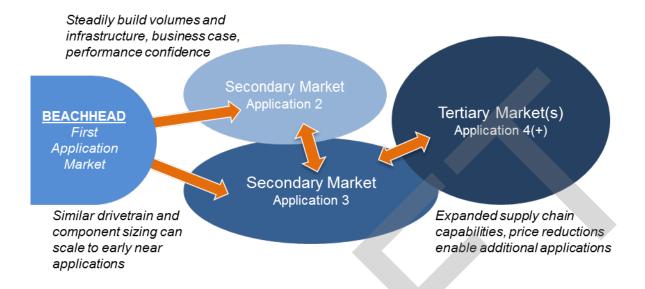


On-Road Platforms in Black
Off-Road Platforms in Red
Abbreviations will be listed in final tables

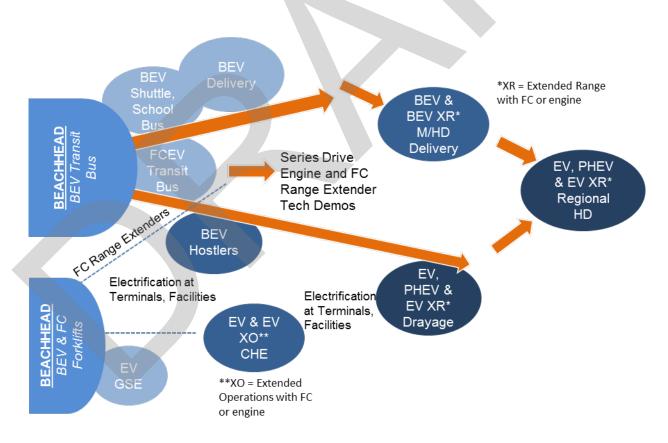
## Beachheads

- ZEV Updates
- Low NOx
- Efficiencies Updates

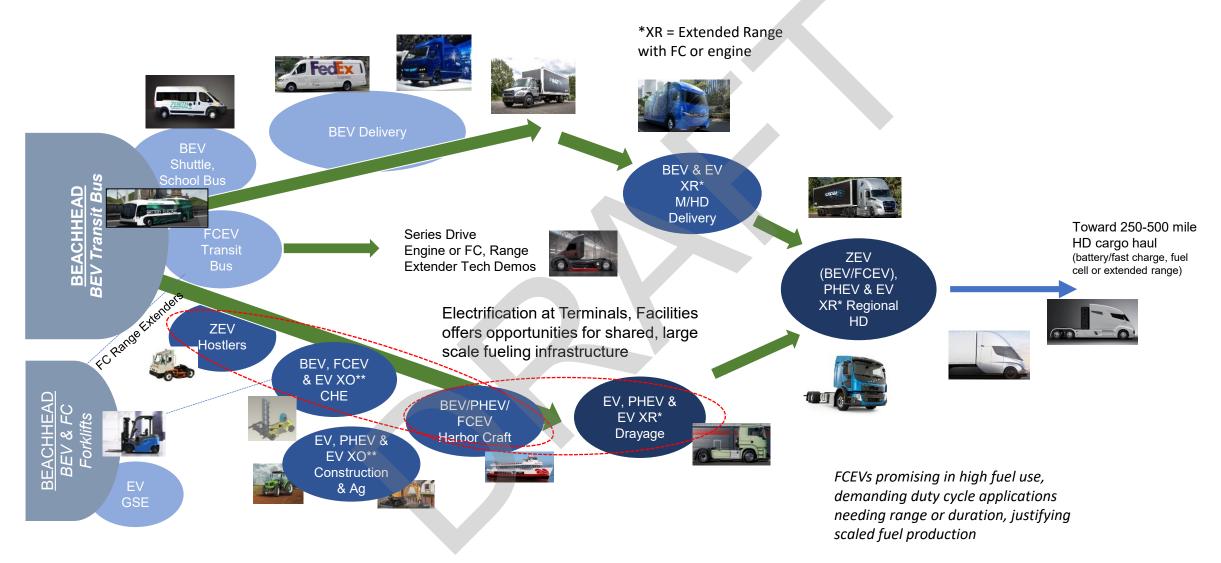
#### **Beachhead Process**



#### **ORIGINAL Zero-Emissions Beachhead: BEV Transit Bus**

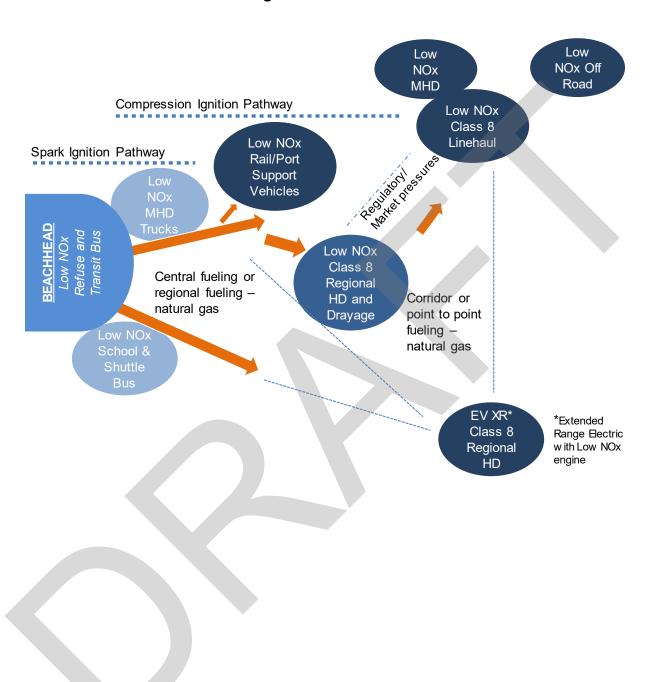


## Zero Emission Beachhead, Pathways

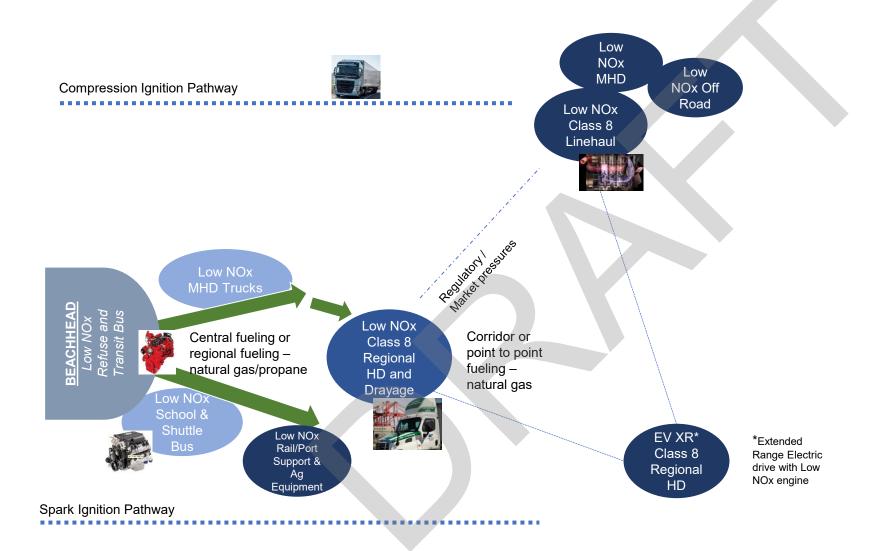


\*\*XO = Extended Operations with FC or engine

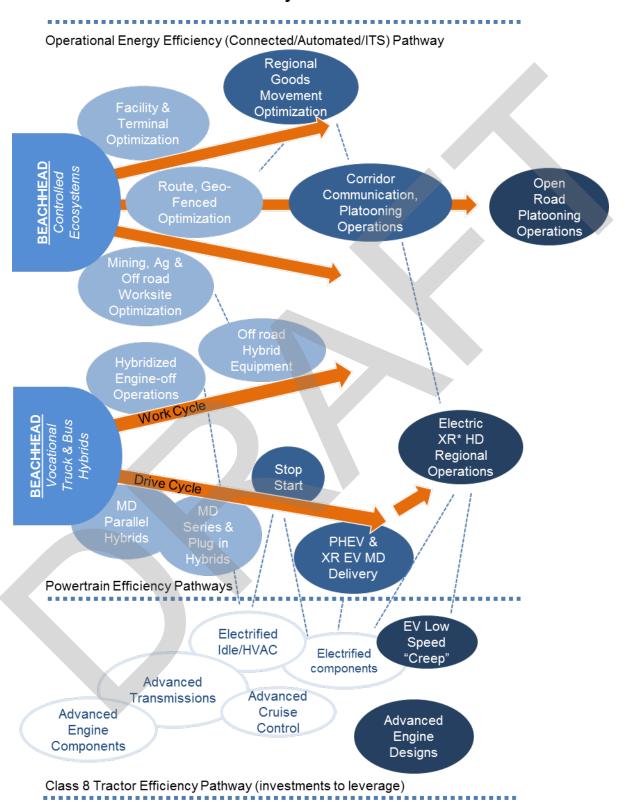
#### ORIGINAL Low NOx Engine Beachhead: Refuse and Transit Bus



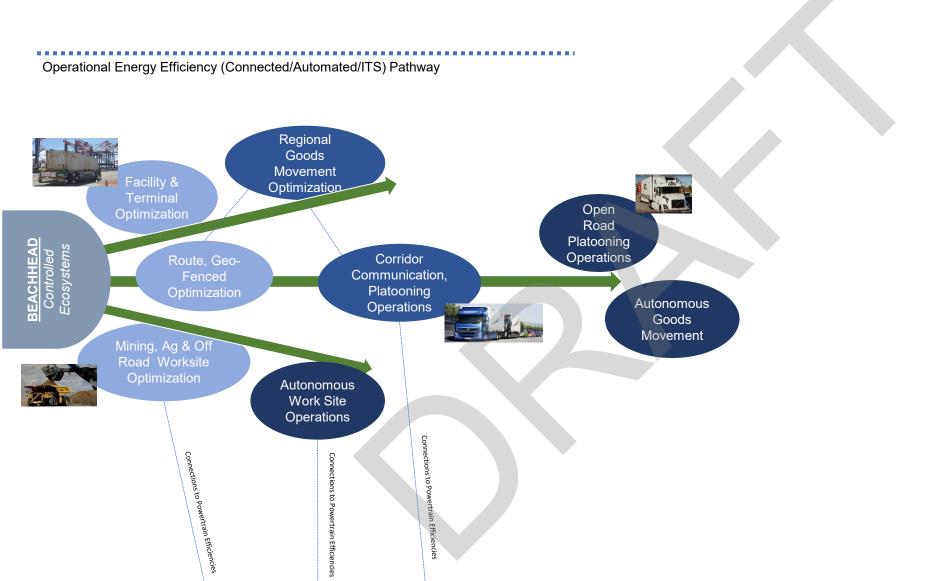
## Low NOx Beachhead, Pathways



## ORIGINAL Efficiency Beachheads: Controlled Ecosystems and Vocational Hybridization



## Operational Efficiency Beachhead, Pathways



Powertrain Efficiency Pathways HEV HEV CHE Construction & Ag HEV/PHEV **Harbor Craft** Operations BEACHHEAD
Vocational
Truck & Bus
Hybrids Electric XR\* HD Regional Stop Operations Drive Cycle Start MD Series & PHEV & XR EV MD Delivery **EV** Low Electrified Speed Idle/HVAC Electrified "Creep" components Advanced **Transmissions** Advanced Advanced Advanced Cruise Engine Engine Control Components Designs Class 8 Tractor Efficiency Pathway (investments to leverage)

Powertrain & Engine Efficiency Beachhead, Pathways

# Three-Year Investment Priorities Table

THREE-YEAR HEAVY-DUTY STRATEGY INVESTMENT PLAN UPDATE*			
	FY 2020-21	FY 2021-22	FY 2022-23
Demos	\$60-\$85 Million Focus: ZE/PHEV HD Regional Delivery, ZE/Hybrid Ag-Construction Equipment, ZE/Hybrid Heavier Cargo Handling Equipment, ZE/Hybrid Marine	\$50-\$90 Million Focus: ZE/PHEV Longer Range HD Goods Movement, ZE/PHEV Ag- Construction Equipment, ZE/Hybrid Heavier Cargo Handling Equipment, ZE/Hybrid Marine	\$50-\$90 Million Focus: ZE Longer Range HD Goods Movement, ZE Construction Equipment, ZE Heavier Cargo Handling Equipment, ZE Rail, ZE/Hybrid Marine
Pilots	\$185-\$310 Million Focus: ZE/PHEV Drayage and Regional Delivery, Advanced Powertrains, ZE/Hybrid Heavier Cargo Handling Equipment, ZE Facilities	\$200-\$325 Million Focus: ZE/PHEV Drayage and Regional Delivery, Advanced Powertrains, ZE/Hybrid Ag- Construction- Heavier Cargo Handling Equipment, ZE/Hybrid Marine, ZE Facilities	\$200-\$325 Million Focus: ZE Longer Range Goods Movement, Advanced Powertrains, ZE Ag- Construction-Heavier Cargo Handling Equipment, ZE/Hybrid Marine, ZE Facilities
Commercial	\$365-\$545 Million Focus: ZE Delivery, ZE Transit, Low NOx Linehaul Trucks, Ground Support Equipment, ZE/Hybrid Heavier Cargo Handling Equipment	\$420-\$580 Million Focus: ZE/PHEV Drayage and Regional Delivery, ZE Delivery, ZE Transit, Low NOx Linehaul Trucks, ZE/Hybrid Heavier Cargo Handling Equipment	\$425-\$585 Million Focus: ZE/PHEV Drayage and Regional HD Delivery, ZE Delivery, ZE Transit, ZE/Hybrid Heavier Cargo Handling Equipment, ZE/Hybrid Marine
Total Funding	\$610-\$940 Million*	\$670-\$995 Million*	\$675-\$1,000 Million*

Three-year funding plan investment priorities define yearly focus areas and propose funding that aligns with progress required for each key pathway.

\* The draft funding amounts listed here represent a critical down payment towards meeting the funding need outlined at the beginning of this section, but do not meet the entire need.